

#### Problem: Cabs in 2008



#### Most use aging & inefficient technology

- Radio dispatch, no 2-way communication
- Most common car, Ford Crown Victoria = 14mpg



#### Hailing is done by hand or phone

- No GPS coordination between client/driver
- Significant fare-seeking or "dead-time"



#### **Problem:**

#### Taxi-monopolies reduce quality of service



Medallions are expensive, and drivers underpaid.



Medallions cost ~\$500k, drivers make 31k



No incentive/accountability for drivers/clients

#### Solution: UberCab Concept

- A fast & efficient on-demand car service
- Market: Professionals in American cities
- Convenience of a cab in NYC + experience of a professional chauffeur. But in SF and NYC

- Latest consumer web & device technology
- Automate dispatch to reduce wait-time
- Optimized fleets and incented drivers
- The "NetJets of car services"

## How it works: 1-Click Car Service



Must be a memberto use the service

Professional and trustworthy clientele



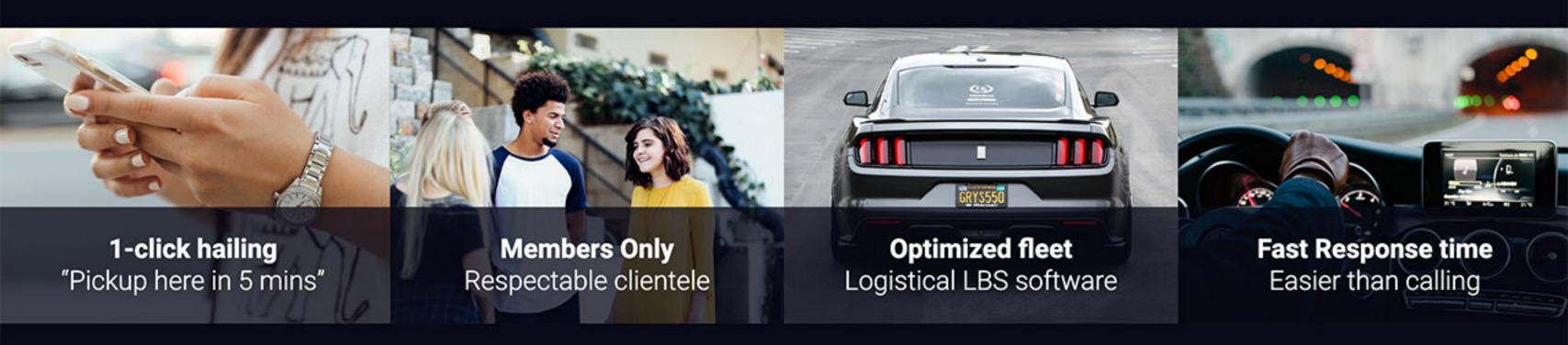
Not hailed from street

So no medallion licenses are required, since clients are service members & use digital-hail



Guaranteed Pick-up (unlike a yellowcab) Mobile app will match client & driver. See photos of each other

## **Key Differentiators**









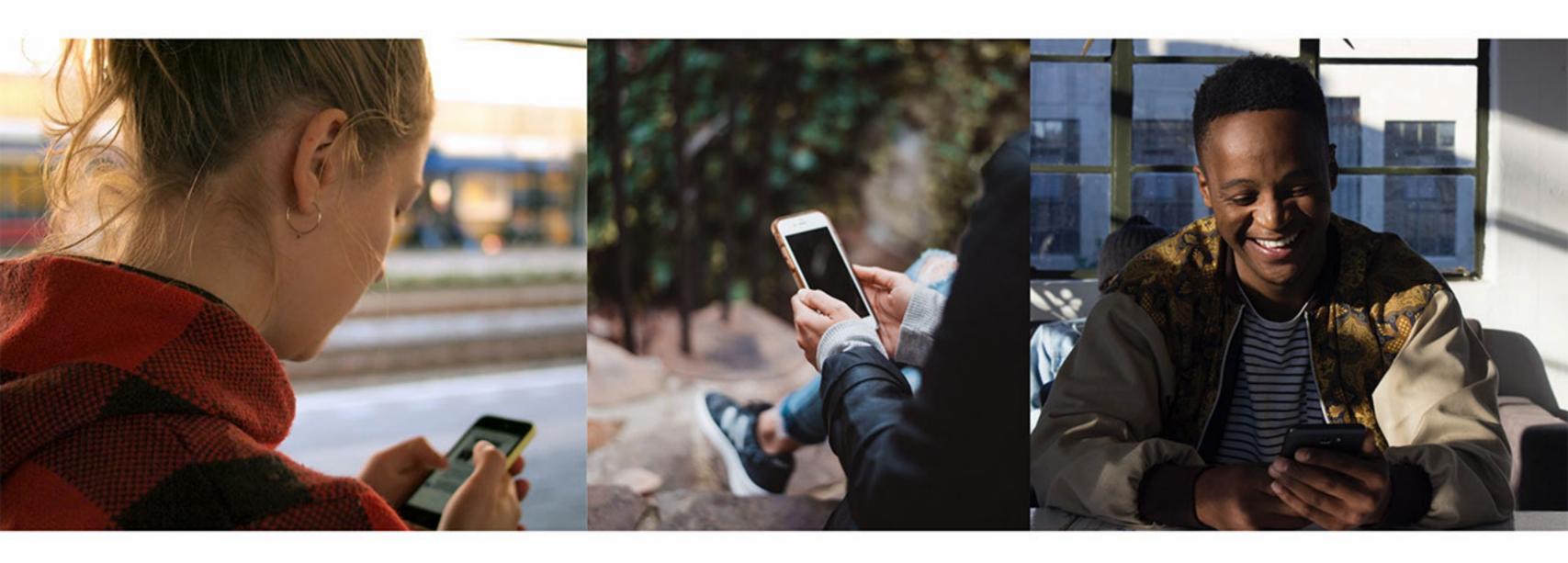
# Operating Principles

- Luxury service on-demand
- Modern and fuel-efficient fleet
- Customer-focused, computercoordinated
- The best end-user experience possible
- Statistically optimized response time
- Pre-paid, cashless billing system
- Profitable by design



#### **Product:**

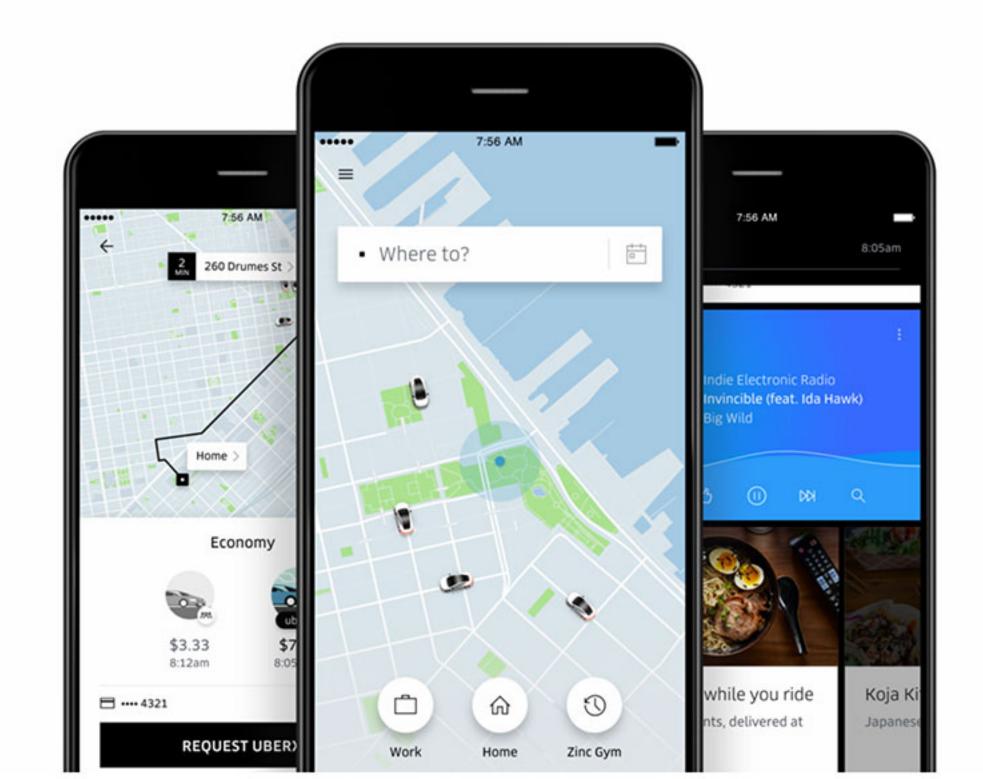
UberCab apps



- 1-Click request from Geo-aware devices
   SMS from any phone: "pickup @work in 5"



- Book Trips, show Fleet status, trip history
- Pre-specify locations
   with labels + coordinates
   to enable easy texting of
   pickup location
- Google Maps integration: Lat/long for "home", "bob-work", "alice-apt"







Fast local transport where parking isn't easy



Trips to/from restaurants, bars & shows



Airport pickup/dropoff (pre-scheduled)



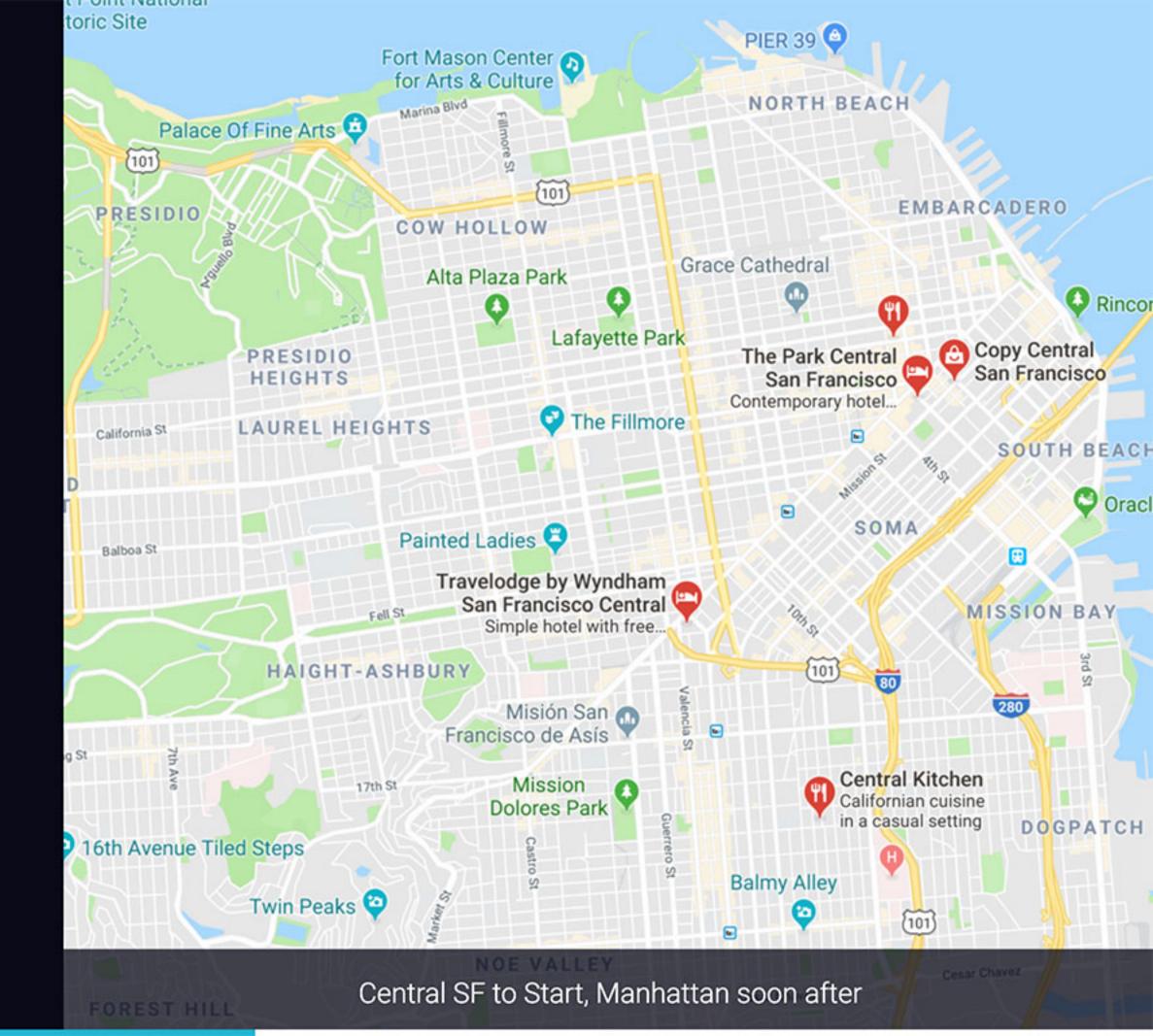
Working while commuting (wifi in cars)



- Cabs don't guarantee pickup, can take 45 mins
- Cab aren't as safe or clean as limos
- Car services require 1-3 hours notice
- Car services transfers average over \$60 + tax
- UberCab would be faster & cheaper than a limo, but nicer & safer than a taxicab



# Initial Service Area



# Technology



Mobile phones + intelligent scheduling

Applications for iPhone, BlackBerry, Symbian Operations research for route optimization



Payment/utilization /reputation tracking



Patent-pending system design

#### **Demand Forecasting**



Cars hover in statistically optimized positions



Minimize expected pickup time given hour of week weather/traffic conditions

#### **Overall Market**

\$4.2B

22% of revenues

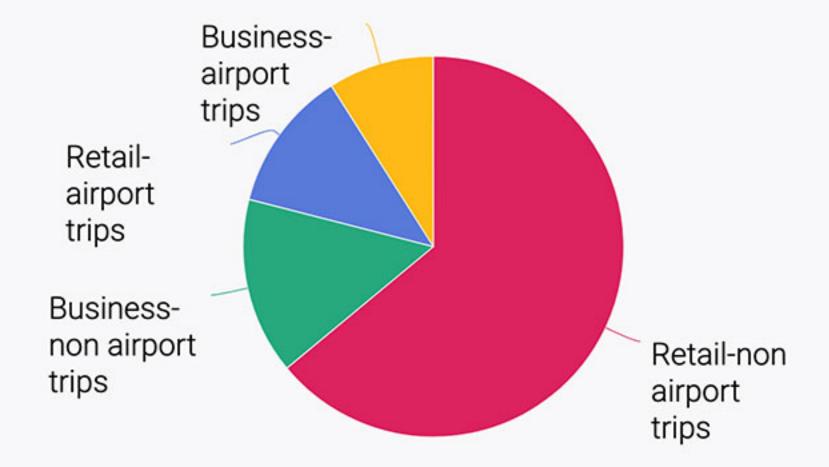
Annually and growing

Top 4 players combined



# **Composition of Market**

#### Major Market Segments





2007 Market



Focus on Urban service on-demand

# **Target Cities**



Focus on SF/NYC to begin



Expand to LA, Chicago, Houston, PA, Dallas 50%

This covers 50% of entire US market

# Looking Forward: Potential Outcomes



Best-Case Scenario: Becomes market leader, \$1B+ in yearly revenue



Realistic Success Scenario
Gets 5% of the top 5 US
Cities. Generates 20-30M+
per year profit



Worst-Case Scenario
Remains a 10 car, 100
client service in SF. Timesaver for San-Francisco
based executives.

#### Looking Forward: Location-Based Services

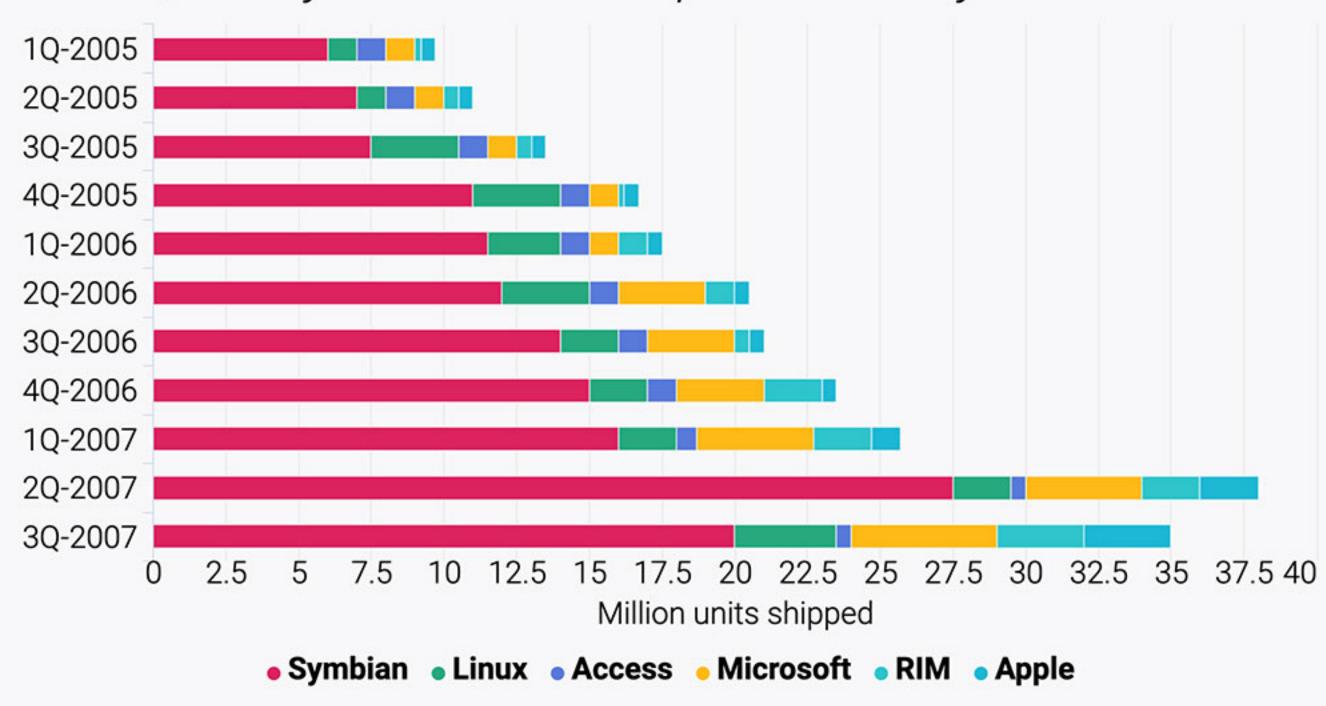


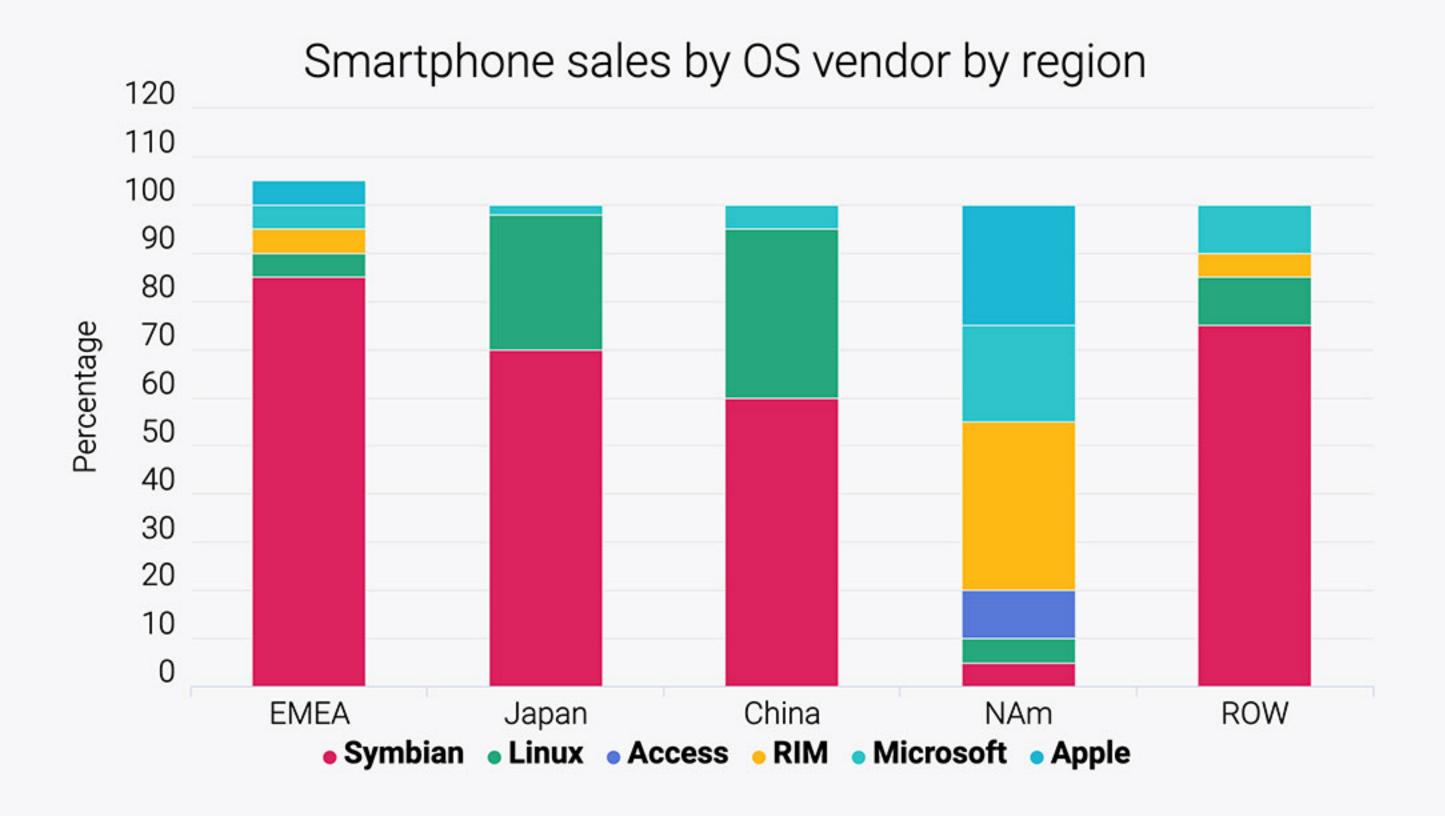
Extend infrastructure to other LBS applications (Delivery, non-critical medical /governmental use)

\$3.5B Industry Size

Growing to a \$3.5B industry by 2010

#### Quarterly worldwide smartphone sales by OS vendor





#### **Future Optimizations**



Pay premium for ondemand service



Get here now" costs more than "tomorrow at 5pm"



Discounted rates for Sun-Tues multi-hour bookings



More accurate GPS technology



Cheaper cars by buying used



Less expensive hybrid vehicles (Prius)



# Go-to Market: Marketing Ideas

**66** ...The One-click cab

...The NetJets of Limos

...Cabs 2.0

Possible slogans



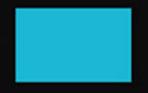
Become the ubiquitous "premium" cab service



Invite Only, referred from an existing member



YellowCab is the only recognizable brand



#### Traction: Progress to Date

- <u>Ubercab.com</u> reserved + "ubercab" SMS code
- California LLC + trademark filed
- iPhone dev license applied for Nov28,08
- Bank Account + Paypal account created
- 5 advisors & 15 clients now recruited
- Provisional patent filed
- NEXT: buy 3 cars, develop app, Feb1st demo
- Raise a few million, small-office + GM in SF